

# The Role of Data Analytics in Digital Transformation: A Study of how Firms Leverage Data for Insights

Dr. Diwakar<sup>1</sup> and Dr. Jainish Roy<sup>2</sup>

<sup>1</sup>Assistant Professor, Department of Management, Kalinga University, Raipur, India

<sup>2</sup>Assistant Professor, Department of Management, Kalinga University, Naya Raipur, Chhattisgarh, India

E-mail: <sup>1</sup>[ku.diwakar@kalingauniversity.ac.in](mailto:ku.diwakar@kalingauniversity.ac.in), <sup>2</sup>[ku.jainishroy@kalingauniversity.ac.in](mailto:ku.jainishroy@kalingauniversity.ac.in)

ORCID: <sup>1</sup><https://orcid.org/0009-0004-3450-0406>, <sup>2</sup><https://orcid.org/0009-0003-7116-9137>

(Received 09 July 2024; Revised 13 August 2024, Accepted 24 September 2024; Available online 15 November 2024)

**Abstract** - Big data helps organisations undergo a digital transition. The majority of businesses rely on big data to enhance the dependability, velocity, calibre, and effectiveness of their corporate operations. Large volumes of information are known to be collected, stored, and maintained by big data, which gives businesses a competitive edge. The main research gap addressed by previous writing studies is the lack of a thorough analysis on the use of massive amounts of data for computerised transformation. This is addressed by looking at the key benefits, opportunities, and challenges that big data poses to businesses as they cautiously alter their structure. This research advances knowledge about big data in general by employing a case study technique involving Google and a comprehensive survey of the literature. The study's findings demonstrate how companies work together to leverage the potential of big data analytics, especially for profitability, market expansion, decision-making, and information synthesis. Furthermore, this study recommends the use of business intelligence strategies and long-term planning methodologies to guarantee data protection.

**Keywords:** Digital Transformation, Digital Risk, Business Management

## I. INTRODUCTION

Businesses have started using information technology (IT) solutions in recent years for a variety of reasons. The rapid advancement of new technologies has given associations a fantastic opportunity to enhance their use of data frameworks and advance their operations through digitisation (Kraus et al., 2021). Despite the recent trend towards corporate reappropriation, most organisations still prefer to handle their own IT frameworks since it gives them more control, consistency, security, and financial savings (Paul Thomas & Rajini, 2024). Through the computerisation of business operations both internally and externally, progressive change has adapted associations' operations and spurred innovation in labour and goods. In addition to these benefits, digital transformation also tends to revolutionise organisations in terms of dependability, speed, quality, and efficiency, which changes organisational management (Saggi & Jain, 2018). Big data is a new notion that has emerged as a result of this phenomena. Large amounts of information are easier to gather, store, and manage thanks to big data, which is distinguished by its velocity, veracity, and variety (Bresciani

et al., 2021). Due to the digital transformation of corporate processes, this notion has completely changed the organisational plans of the majority of firms. Big data's increased availability and transparency of information gives businesses undergoing digital transformation a significant competitive edge. Higher hierarchical organisations are known to benefit from big data's inventive potential, which was previously unfeasible in the absence of this phenomena (Ahmed & Miskon, 2020). Big data offers numerous organisational benefits in decision-making and performance, both from an economic and management standpoint (Obeidat & Yaqbeh, 2023). Fig. 1 displays the Role of Data Analytics in Digital Transformation.

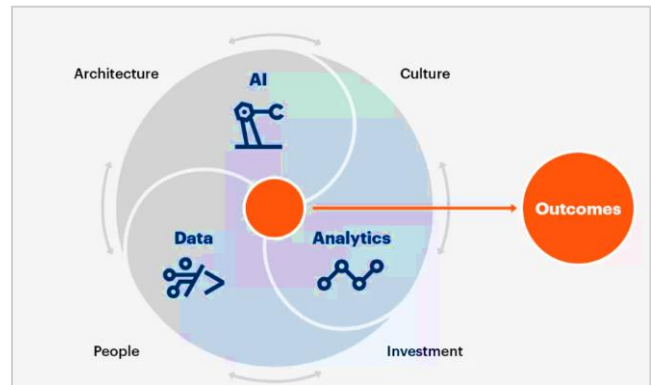


Fig. 1 Role of Data Analytics in Digital Transformation (Source: Web)

In this case, the introduction is examined in section 1 of the article. Section 2 describes the review of the work further Section 2 and 3 explains the goal of the work digital technologies, and Section 4 concludes the project (Oleksandr et al., 2024).

## II. LITERATURE REVIEW

To fully explore the possibilities of big data analytics, many organisations have started to invest significant sums of money in the field. Eventually, the majority of exploratory distributions are generic in character and do not provide industry-specific guidance on the adjustments that organisations need make to capitalise on these mechanical advancements. Big data is still a relatively novel idea, and

most of the research that has been done on it has focused more on its theoretical aspects than on its use in the era of technological advancement. Despite the widespread enthusiasm surrounding this invention, significant gaps in our understanding of how large data contributes to corporate value limit its vital and financial potential (Singh & Del Giudice, 2019). The bulk of research has advanced our knowledge of big data's accompanying tools, infrastructure, and other resources, but it has seldom ever addressed the part big data plays in an organization's digital transformation (Awan et al., 2021). Furthermore, not much research has been done on these options, which suggests that more knowledge is needed on how businesses use big data to stay abreast of the always evolving cutting-edge standards that result in flexible and accessible workplaces (Fernando et al., 2024). This is because digital transformation demands resources and expertise from firms that they do not already have. Moreover, no comprehensive analysis has been done to fully comprehend this idea. The main gap that still exists in the current setting is the dearth of literature reviews that address big data's benefits to organisations trying to undergo digital transformation (Gao & Sarwar, 2024). Therefore, the goal of this investigation is to shed further light on the potential of massive amounts of data in an organization's computerised transformation and demonstrate how a topic that has received little attention might be given careful thought.

This study's main goal is to look into big data's prominence in the age of digital transformation. There is a dearth of managerially orientated study on big data, despite the fact that numerous scholars have explored the idea from a technological perspective (Rathore, 2019). The use of big data in an organization's digital transformation to satisfy changing business demands has received minimal attention from both academics and practitioners (Alghamdi & Al-Baity, 2022). Considering this, the aim of this research is to examine big data holistically, emphasising its strategic benefits, prospects, and obstacles as companies modernise their digital infrastructures. Furthermore, in order to close the current knowledge gap, this study attempts to identify big data as a facilitator of organisational digital transformation, given that big data is still a relatively new topic. Another important goal of this study is to enable managers who have begun to use big data or who want to increase their options to have a deeper understanding of it. Specifically, this research aims to examine the benefits and potential of big data while also presenting the challenges faced by businesses. Consequently, companies looking to integrate big data into their operations would find it to be extremely advantageous.

### III. RESEARCH FRAMEWORK

This review makes use of a simple writing survey to evaluate the best in class in the subject and respond to the research questions presented in the first portions. Owing to the sentimental nature of this investigation, a simple cycle is employed to reduce the survey's bias. A rigorous literature review process was applied. This investigation's compass is provided by the previously mentioned research questions, which also outline the topic, pertinent sources, and exclusion

criteria. The purpose of the literature review is to analyse pertinent facts utilising empirical evidence in order to offer helpful answers to the study issue that was previously mentioned. By adhering to the exclusion criterion, which restricts the selection of journal articles within a specific time frame, the validity of this study has been guaranteed. As a result, pertinent journal articles from reputable publishers will be examined, with a particular emphasis on literature reviews released between 2006 and 2017. The year 2006 has been chosen as the lower limit since it was during this time that (Korherr et al., 2022) released a significant seminar paper on big data, particularly its importance and renown across several industries. This focus also highlights important distributions from previous years in order to understand valid definitions and conceptualisations related to big data and its role in computerised transformation.

In order to provide a broad perspective on the topic, this study will employ subjective exploration techniques, given the curiosity of vast amounts of information. By using exploratory research methodologies, this initiative will also contribute to the advancement of knowledge in the subject. Most importantly, this investigation will take into account extraneous materials and identify key terms and hypothetical structures based on the theoretical and presentation sections provided in each diary piece. These sources include company reports, news magazines, and press releases. Furthermore, this study will survey the current state of the field's exploration, subject to the validity and reliability of the selected papers. The search parameters were developed using an epistemological strategy due to the interdisciplinary nature of the research problem. To find pertinent literature sources from reliable databases like Google Scholar and Science Direct, a range of keywords, including "big data," "digital transformation," "importance of big data," "impact of big data," and "big data and digital transformation," have been utilised.

This study employs a writing survey in addition to the contextual investigation process. As stated in reference (Mikalef et al., 2021), the contextual research philosophy is extremely valuable when analysing a specific event from a personal perspective. A case study uses "detailed, in-depth data collection involving multiple sources of information" to analyse one or more current cases (Moturi et al., 2022). It generates data with consideration for a dynamic environment and aids in the clarification and development of a particular idea. Because this study focusses on how and why firms adopt big data in the era of digital transformation, the case study approach is also used. The companies included here are banks, technology companies, and the Google platform, in that order. This study falls under the multiple case study approach category because it uses many case studies. Additionally, since several case studies have a strong empirical foundation, they are more persuasive. Additionally, a qualitative case study methodology is used in this study to provide a thorough picture of these companies in Fig. 2.

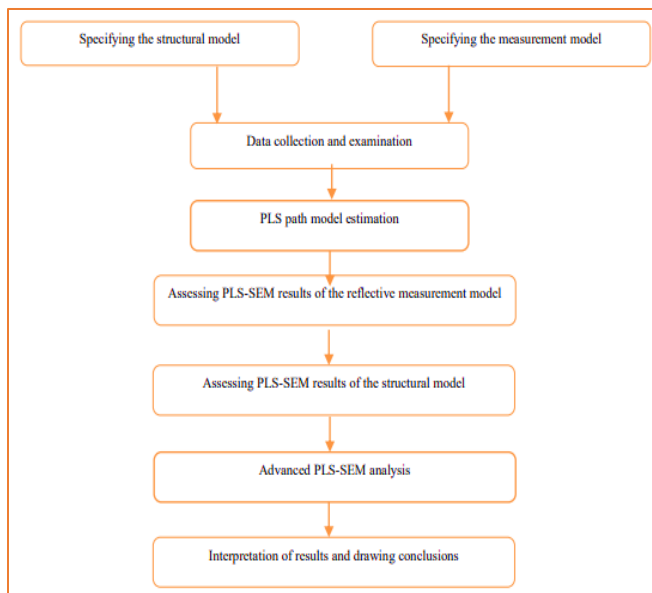


Fig. 2 Illustration of the Frame Work

### 3.1. Google: Overview of the Company

Initially developed in 1998 as a web crawler by Larry Page and Sergey Brin, Google is currently a part of Letter Set Inc. This American company, which has its main office in California, answers more than 75% of global search queries. Google has swiftly expanded into a variety of goods and services, such as mobile phones, tablets, online documents, and email (In fig. 3).



Fig. 3 Google Analytics (Source: Web)

Google provides a number of noteworthy services, such as Chrome, Google Books, Google Guides, Gmail, Google+, YouTube, Distributed Computing, and the Android operating system. This corporation ranks among the top four technological companies with a workforce of 74,000 and \$89.46 billion in revenue. This corporation is also well-known for its cutting-edge goods, which include big data analytics-based items like the Google smart glasses and self-driving automobile. Google is one of the top businesses using big data because of its creative approach, and it just released a number of apps that have the power to completely change the big data environment. (Ghasemaghahi & Calic, 2019).

### 3.2. Google's Use of Big Data

Google has successfully analysed multiple petabytes of data to provide millisecond answers to customer queries by developing a number of big data analytics-powered tools and services. Google has made significant efforts to handle and alter massive amounts of data through its well-known apps, Big Query and Map Reduce. It is needed for several purposes such as interactive analysis of big datasets, dashboard monitoring, ad hoc reporting, data segmentation, and localised advertising. Unlike other web crawlers that synchronise search queries with keyword-rich data sets, Google has shifted its focus from catchphrase-based search to semantics-based search to establish a relationship between various elements in the query (Miklosik & Evans, 2020). This business leverages big data to produce reliable results, whether it is for financial data, sports statistics, language databases, or weather reports. Google uses big data techniques to examine the data it gathers from real-time user interactions in order to make better decisions and provide better services. Big data is being used by Google to enhance its type corrector, which adds new words from user-generated material and shows the correct homepage even when users write their search phrases incorrectly.

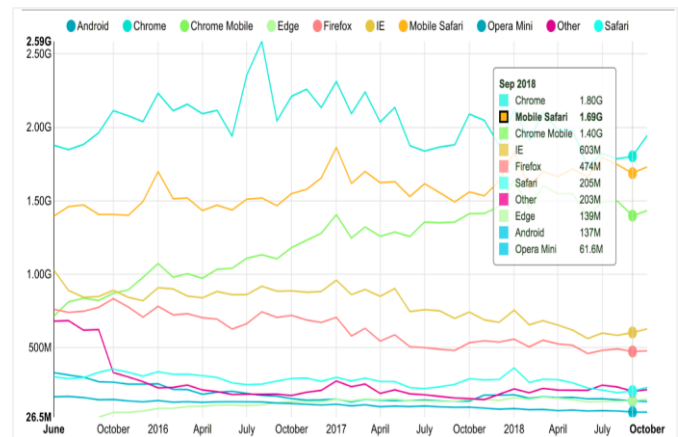


Fig. 4 Analytics in Browser Family (Source: Web)

Google's most ambitious project to date, the self-driving car, uses massive information analysis techniques to analyse vast amounts of data from cameras, sensors, GPS devices, and other sources. The vehicle is linked to continuous data gathered from several apps, such as Google Maps and Road View, to make sure it is suitable for operating while out and about without leaving a trace of human information. (Dahiya et al., 2022).

Google employs People Operations, a big data analytics technology, to systematically improve employee performance and leadership in the human resources department. Additionally, this corporation uses big data tools to comprehend the interests of its AdSense program users. Google has developed prediction models that are able to forecast the conduct and interests of its users by analysing their browser data explain in Fig. 4 (Wang & Wang, 2020). Moreover, it has demonstrated a strong capacity to leverage massive data sets to optimise its core business areas,

particularly in the areas of talent acquisition, stock forecasting, research development, and security assurance. Google's Dremel program, which is in charge of processing ad hoc queries from several search engines in real-time, now includes big data features.

With big data infrastructure, Google leverages computers and advanced software to offer huge organisations business insights at a cheap starting cost. Google has made a number of programs that rely on extensive information research techniques and have user-friendly interfaces available (Gupta et al., 2020). This organisation offers multi-layered security at every level and simplifies data exporting because of the large number of data sets that are readily available. Moreover, it guarantees increased authority and transparency by leveraging massive data capacity at a lower cost. Google Mail is one example of how widely big data technologies are used by Google. It combines structured and unstructured data with easily customisable division for user convenience. Additionally, this company uses a lot of data assets in its cloud platform, which provides a lot of services like planning, organising, AI, storing, and security.

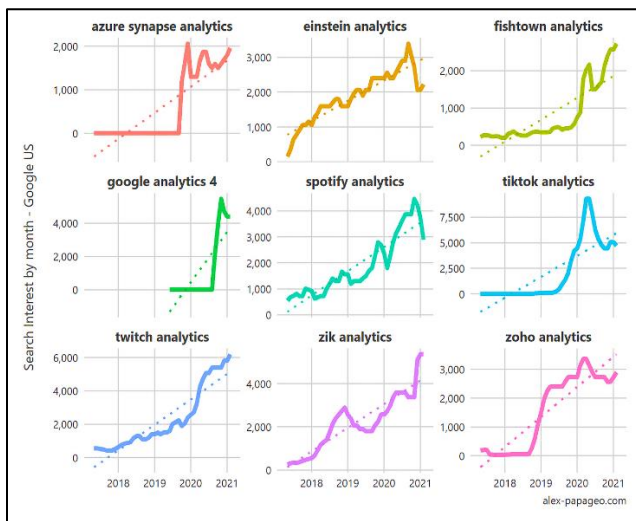


Fig. 5 Search Analytics of Google (Source: Web)

In Fig. 5, Big data analytics is used by Google's services to enable geographical replication, allowing users to know where their data is stored (Wu et al., 2021). Additionally, this company does extensive information research to boost the adaptability, flexibility, and transparency of its contributions and get an advantage over competitors.

### 3.3. Discussion

The aforementioned case studies show that big data conceptualisation from a management standpoint is greatly influenced by multinational enterprises. These organisations are becoming more and more important in raising the analysis of massive amounts of data. Still the availability of copious amounts of data and the ease of access to relevant resources are the primary requirements for the successful application of big data analytics.

The aforementioned research focus on retail, social media, technology, and financial establishments where a wealth of client data is accessible. Moreover, these companies are multinational corporations (MNCs) equipped with infrastructure capable of information interpretation and effective data analytic tools. Big data techniques can be used to analyse the wealth of useful data that retail organisations have access to, such as consumer information, in order to capitalise on the growing demand (Balakrishnan & Das, 2020). The case studies also demonstrate how major corporations are collaborating on initiatives to seize the advantages that big data analytics offers. The innovative insights that big data tools have offered have also helped them make critical judgements.

It is crucial to comprehend how a company's culture affects its choice to use big data in its operations. Organisations that are receptive are more willing to assess and integrate vast amounts of information into their responsibilities, particularly if those tasks involve multiple groups. For each of the four businesses covered in the case study analysis, this is the case. Businesses are also becoming more interested in using information synthesis to take advantage of the potential presented by big data analytics. Regardless of the industry, a lot of businesses use big data sources to inform their decisions, with organisational growth being their top priority. Businesses are using big data to develop new products, reach new customers, increase profitability, and boost sales.

## IV. DIFFICULTIES THAT ORGANISATIONS USING BIG DATA FACE

Big data is essential for guiding businesses towards digital transformation. As businesses adjust their organisational structure, procedures, and policies to take advantage of the opportunities presented by big data, they face a number of difficulties. According to (Sheikh & Goje, 2021), organisations are unable to handle the increasing amount of data that is being obtained in a certain amount of time, even if the main goal of big data is to enable users to handle enormous volumes and variety of data at a faster rate. Huge information also poses capacity and versatility concerns because organisations must process enormous volumes of data that arrive at a pace faster than their handling limit. This raises concerns about the development of advanced frameworks for processing information that can satisfy present and future demands for information capacity. Businesses that use massive data for automated transformation also struggle to handle heterogeneous data, which includes images, videos, and postings for amusement on the internet. Due to their unstructured nature, these types of data are difficult to handle, store, and analyse using standard data set frameworks.



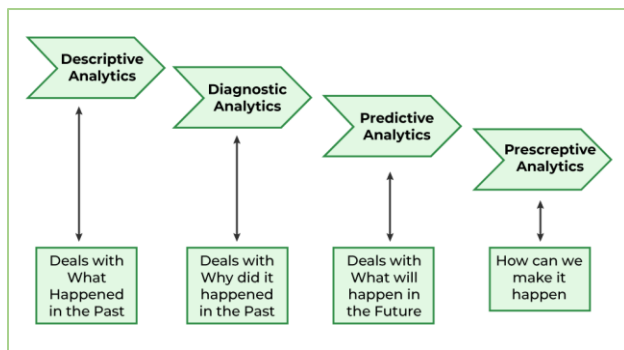


Fig. 6 Types of Data Analytics (Source: Web)

Data security and privacy are major issues that firms must deal with. "Cloud computing devices," a subset of Internet-based computing technology that makes use of servers and apps to store and retrieve data virtually, make it simple to store and retrieve large amounts of data. Sensitive information, such as credit card numbers, call logs, and private information, could raise privacy concerns for businesses as well as consumers, posing a possible threat to data privacy. Managing many data formats from various sources is another significant issue that businesses using big data must deal with. The integration of varied system architecture and technical improvements is necessary for big data, resulting in significant financial investments. This raises questions regarding the development of advanced information handling frameworks that are capable of satisfying present and future demands for information capacity. Businesses that use large data sets for automated transformation also struggle to handle heterogeneous data, which includes online entertainment content such as videos, images, and postings. These types of data are difficult to handle since they are unstructured and difficult to store and analyse using standard data set frameworks in Fig. 6.

The majority of organisations frequently struggle to use big data because they lack the necessary infrastructure, personnel, or technological adaptability. Sometimes, businesses are unable to use big data to digitally alter their organisations due to a lack of capital and governance. Big data quality, integrity, and completeness are all impacted by a lack of governance, which puts organisations at serious risk. Most crucially, because of their incapacity to integrate big data into essential business operations and to scale and use it effectively, organisations frequently give up on digitisation. However, it appears that most businesses share the worry of matching organisational requirements for achieving corporate goals with big data analytical technologies. This is due to the possibility that businesses won't be able to fully modify their business cases in order to keep them compatible with big data tools. Big data presents a number of obstacles, but they are outweighed by its advantages, which allow organisations to superior business performance.

#### 4.1. Suggested Techniques for Effective Big Data Management

The application of unique technological strategies is necessary for the effective handling of large data. Instead of

discarding traditional information executives tactics, associations should first determine whether these assets could be successfully integrated into massive information devices, or alternatively, whether a new framework is needed. Businesses that use a well-thought-out strategy are frequently able to capitalise on big data, while those that don't stick to a strict plan end up paying for inefficiencies that lead to failures. As one of the most important tools for performance management in an organisation, big data platforms should therefore be owned by enterprises, who should devote time and resources to them. Big data installation success mostly depends on long-term planning because this technology necessitates logical and physical designs that should be integrated into essential company operations. Businesses should employ coexistence strategies to build roadmaps between older and newer big data platforms rather than introducing big data as a stand-alone product. Partnering with outside providers is another suggestion that may be made to reduce the expenses associated with big data use. This will help to focus attention on key business competencies for the purpose of obtaining commercial value from massive data sets. In order to provide better services and maximise customer retention, this approach should begin with developing big data strategies that place a strong emphasis on client centricity.

To have a bigger impact, businesses should also include innovation into the current data sets and ensure openness while utilising big data. Big data projects should be supported by senior management using normal business intelligence techniques in order to protect data privacy and avoid uncertainties resulting from data insecurity, since big data has the potential to completely transform the corporate environment. Organisations should also plan for future company expansion and improve their capacity for real-time big data collection, storing, and analysis. Only when they are prepared and able to adjust to various data types will this be feasible. Well-trained personnel with substantial experience in sophisticated data analytics, real-time data monitoring, and multiplatform data management are also necessary for the efficient administration of big data.

Above all, the company as a whole should implement the big data strategy instead of just one department. This may be achieved by creating a well-defined roadmap that satisfies the necessary business needs. Instead of deploying technology, big data analytics tools and methodologies should be leveraged to solve problems. A setting where individuals can use data for their own understanding to improve a company's strategic and operational performance is necessary to maximise the value that big data can bring to an organisation. This environment goes beyond analytical tools.

## V. CONCLUSION

In summary, this work has advanced knowledge regarding the importance of vast amounts of information during the computer revolution. It has added a variety of fresh facts to the body of current writing and clarified the significance of vast amounts of material from an administrative perspective.

The organisations who were surveyed for the situation study have greatly profited from a wealth of knowledge on autonomous guidance, managerial oversight, process enhancements, and customer satisfaction. Nonetheless, a major challenge remains the substantial lack of resources and technology in many firms. The case studies and literature examined for this study indicate that well-thought-out business plans with a long-term focus are the only way to take advantage of big data resources strategically. The technological issues, such data security and client privacy, that businesses utilising big data must deal with have also been covered in this study. Nevertheless, these difficulties appear to be insignificant problems if businesses put in place efficient infrastructure and knowledgeable staff to make good use of big data resources and capabilities. The case studies also lead to the conclusion that businesses must change their corporate cultures and business models in order to promote innovation if they are to successfully realise the benefits of big data.

### REFERENCES

- [1] Ahmed, S., & Miskon, S. (2020). IoT driven resiliency with artificial intelligence, machine learning and analytics for digital transformation. In *IEEE International Conference on Decision Aid Sciences and Application (DASA)*, 1205-1208.
- [2] Alghamdi, N. A., & Al-Baity, H. H. (2022). Augmented analytics driven by AI: A digital transformation beyond business intelligence. *Sensors*, 22(20), 8071. <https://doi.org/10.3390/s22208071>
- [3] Awan, U., Shamim, S., Khan, Z., Zia, N. U., Shariq, S. M., & Khan, M. N. (2021). Big data analytics capability and decision-making: The role of data-driven insight on circular economy performance. *Technological Forecasting and Social Change*, 168, 120766. <https://doi.org/10.1016/j.techfore.2021.120766>
- [4] Balakrishnan, R., & Das, S. (2020). How do firms reorganize to implement digital transformation?. *Strategic Change*, 29(5), 531-541.
- [5] Bresciani, S., Huarng, K. H., Malhotra, A., & Ferraris, A. (2021). Digital transformation as a springboard for product, process and business model innovation. *Journal of Business Research*, 128, 204-210.
- [6] Dahiya, R., Le, S., Ring, J. K., & Watson, K. (2022). Big data analytics and competitive advantage: the strategic role of firm-specific knowledge. *Journal of Strategy and Management*, 15(2), 175-193.
- [7] Fernando, E., Henry, B.G.C., Fernando, W.M.G., Carlos, M.A.S., Eddy, M.A.R., & César, A.F.T. (2024). Energy Efficient Business Management System for Improving QoS in Network Model. *Journal of Wireless Mobile Networks, Ubiquitous Computing, and Dependable Applications (JoWUA)*, 15(1), 42-52.
- [8] Gao, J., & Sarwar, Z. (2024). How do firms create business value and dynamic capabilities by leveraging big data analytics management capability?. *Information Technology and Management*, 25(3), 283-304.
- [9] Ghasemaghaei, M., & Calic, G. (2019). Does big data enhance firm innovation competency? The mediating role of data-driven insights. *Journal of Business Research*, 104, 69-84.
- [10] Gupta, S., Leszkiewicz, A., Kumar, V., Bijmolt, T., & Potapov, D. (2020). Digital analytics: Modeling for insights and new methods. *Journal of Interactive Marketing*, 51(1), 26-43.
- [11] Korherr, P., Kanbach, D. K., Kraus, S., & Mikalef, P. (2022). From intuitive to data-driven decision-making in digital transformation: A framework of prevalent managerial archetypes. *Digital Business*, 2(2), 100045. <https://doi.org/10.1016/j.digbus.2022.100045>
- [12] Kraus, S., Jones, P., Kailer, N., Weinmann, A., Chaparro-Banegas, N., & Roig-Tierno, N. (2021). Digital transformation: An overview of the current state of the art of research. *Sage Open*, 11(3), 21582440211047576. <https://doi.org/10.1177/21582440211047576>
- [13] Mikalef, P., Van De Wetering, R., & Krogstie, J. (2021). Building dynamic capabilities by leveraging big data analytics: The role of organizational inertia. *Information & Management*, 58(6), 103412. <https://doi.org/10.1016/j.im.2020.103412>
- [14] Miklosik, A., & Evans, N. (2020). Impact of big data and machine learning on digital transformation in marketing: A literature review. *IEEE Access*, 8, 101284-101292.
- [15] Moturi, C. A., Okemwa, V. O., & Orwa, D. O. (2022). Big data analytics capability for digital transformation in the insurance sector. *International Journal of Big Data Management*, 2(1), 42-59.
- [16] Obeidat, A., & Yaqbeh, R. (2023). Business Project Management Using Genetic Algorithm for the Marketplace Administration. *Journal of Internet Services and Information Security*, 13(2), 65-80.
- [17] Oleksandr, K., Viktoriya, G., Nataliia, A., Liliya, F., Oleh, O., & Maksym, M. (2024). Enhancing Economic Security through Digital Transformation in Investment Processes: Theoretical Perspectives and Methodological Approaches Integrating Environmental Sustainability. *Natural and Engineering Sciences*, 9(1), 26-45.
- [18] Paul Thomas, K., & Rajini, G. (2024). Evolution of Sustainable Finance and its Opportunities: A Bibliometric Analysis. *Indian Journal of Information Sources and Services*, 14(2), 126-132. <https://doi.org/10.51983/ijiss-2024.14.2.18>
- [19] Rathore, B. (2019). Exploring the impact of digital transformation on marketing management strategies. *Eduzone: International Peer Reviewed/Refereed Multidisciplinary Journal*, 8(2), 39-48.
- [20] Saggi, M. K., & Jain, S. (2018). A survey towards an integration of big data analytics to big insights for value-creation. *Information Processing & Management*, 54(5), 758-790.
- [21] Sheikh, R. A., & Goje, N. S. (2021). Role of Big Data Analytics in Business Transformation. *Internet of Things in Business Transformation: Developing an Engineering and Business Strategy for Industry 5.0*, 231-259.
- [22] Singh, S. K., & Del Giudice, M. (2019). Big data analytics, dynamic capabilities and firm performance. *Management Decision*, 57(8), 1729-1733.
- [23] Wang, W. Y. C., & Wang, Y. (2020). Analytics in the era of big data: The digital transformations and value creation in industrial marketing. *Industrial Marketing Management*, 86, 12-15.
- [24] Wu, M., Kozanoglu, D. C., Min, C., & Zhang, Y. (2021). Unraveling the capabilities that enable digital transformation: A data-driven methodology and the case of artificial intelligence. *Advanced Engineering Informatics*, 50, 101368. <https://doi.org/10.1016/j.aei.2021.101368>